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Stephen P. Mullin

Stephen P. Mullin is Senior Vice President and Principal of Econsult Corporation, an economic consulting firm based in Philadelphia. His consulting practice concentrates on state and public finance and policy analysis, economic and real estate development and impact analyses, and business-government strategies.

Mr. Mullin is active in corporate and civic activities. He currently serves as an independent trustee (former Chairman) of the Optimum Fund Trust Mutual Fund, a Director of NASDAQOMX Futures Exchange, and on the advisory boards of Haverford Trust Company, the Arden Real Estate Fund I, the World Trade Center of Greater Philadelphia, and UCI Architects Inc. He also serves on the boards of the Independence Visitor Center Corporation (former Treasurer), the Community College of Philadelphia Foundation, the Presbyterian Foundation, and the Fairmount Park Conservancy. He also serves on the Preservation Alliance Advocacy Committee, the Design Advocacy Group Steering Committee, the Editorial Board of the AIA's journal *Context*, GPUAC Policy Committee, The Philadelphia World Trade Center Advisory Council, and the Developer's Workshop, Inc. He formerly served on the Board of the Union League, the Rock School for Dance Education and the Mural Arts Advisory Board, as Finance Committee Chair for the University City Science Center Board, as Treasurer of the Historical Society of Pennsylvania, as President of the Harvard Club of Philadelphia and as Chairman of the Commercial Realty Review Corporate Advisors, and many other civic and cultural boards.

Mr. Mullin served from 1993-2000 as Philadelphia's Director of Commerce, chairing the Mayor's Economic Development Cabinet and coordinating activities of the City's various development agencies. He served on many boards and commissions, including the City Planning Commission and Philadelphia Industrial Development Corporation, the Philadelphia Commercial Development Corporation (Chair), the Airport Advisory Board, the Convention and Visitors Bureau, the Historic Commission, the Port of Philadelphia and Camden and the Penn's Landing Development Corporation. Mr. Mullin also served as Philadelphia's Director of Finance from 1992-93, during the City's fiscal turnaround. He chaired the Municipal Pension Board and was a member of the PICA Board and the Pennsylvania Convention Center Authority Board.

He was Budget Director for the City of St. Louis (82-88) and Director of Corporate Development for the Laclede Gas Company (88-90), where he developed merger and acquisitions strategies for the investor-owned utility. From 1990 to 1992, he served as Deputy Director of the St. Louis Development Corporation, where he was responsible for commercial and industrial development programs for St. Louis.

Mr. Mullin is a 1973 *cum laude* graduate of Phillips Exeter Academy, a 1977 *magna cum laude* in Economics graduate of Harvard University, and he earned an M.A. in Economics from the University of Pennsylvania in 1982. He has taught economics and public finance courses at Penn's Fels School, Wharton and City Planning Department, Drexel University, Bryn Mawr College, Widener University, Temple University, Philadelphia University and Peirce College. He served as Chairman of the Corporate Advisory Council for Drexel's Center for E-Commerce Management. He has authored articles, delivered numerous speeches, is frequently interviewed in print and television media, and participates in many seminars and panels discussing local government policy, economic and real estate development, environmental issues, education, sports and convention center facility finance, and e-commerce. He was voted one of Philadelphia's 101 most connected people in 2007.

Mr. Mullin is a member of the Union League and the Philadelphia Club, the Athenaeum of Philadelphia, the Wissahickon Skating Club, and Lambda Alpha International. He lives in Philadelphia's Spring Garden neighborhood with his wife, Janet, and daughters.